# Farmlands

## **Quality Assurance Manager**

### WHO WE ARE - KO WAI MĀTOU

At Farmlands - Te Whenua Tāroa our purpose is To be the No:1 buying group for New Zealand Farmers and Growers, and our Vision is To be the go-to for everyone connected to our land. We're always backing Kiwis - rain or shine, year in, year out.

## **OUR VALUES – NGĀ UARATANGA**

Our values of Be You, Minds Open, and See It Through help us to work as one - helping each other and winning together. We're rural people supporting our rural communities looking after our land and our people.

Be you - mōu ake	It takes all sorts to make an awesome team. Diversity, different perspectives and a fresh approach to problems make everyone in the team stronger. It's not who you are or what you look like, it's all about what you bring to the table that matters.
Minds open - hinengaro tākoha	We came from a generation of greatness. It gives us the solid foundation to move on, focus on the future and use our creativity and ingenuity to build Farmlands for the next generation.
See it through - whakamaua kia tīna	We're a team. United through our love of the land and the communities we serve. We back ourselves, each other, and get behind the decisions we make together.

## **POSITION PURPOSE – TE PŪTAKE O TE TŪRANGA**

Reports to - Kaiwhakahāere:	Head of Manufacturing
Your Team – To tīma:	Supply Chain
Direct reports - Kaimahi:	No

To ensure Farmlands Manufacturing meets customer expectations of Quality through the effective design, implementation and management of quality management and continuous improvement processes. To ensure the Farmlands manufacturing teams are engaged in these processes through effective consultation, training and guidance.

## KEY ACCOUNTABILITY AREAS – NGĀ WĀHANGA MAHI

#### Safety and wellbeing -

• Actively contribute to a safety-first culture by:

#### Haumarutanga

- Keeping yourself and others safe, and participating in safety and wellbeing activities
- Speaking up if you see something that is not and could injure yourself or others in the workplace
- Ensuring that all KPI's, policy and procedure requirements related to safety and wellbeing are completed on time and in full, every time
- Report any incidents/accidents immediately to your direct manager.

#### Manufacturing Operations

	Certification across our areas of responsibility. Further, these processes should align with			
	ISO9001 requirements to enable certification if required.			
	<ul> <li>Work with Mill Managers, Inventory Specialists, Maintenance Teams and Production Teams to develop, implement and manage continuous improvement processes aligned to Lean Manufacturing principles.</li> </ul>			
	<ul> <li>Work with our Third-Party Contract Blending and Manufacturing Suppliers to ensure the Farmlands Brands meet all our internal quality requirements.</li> </ul>			
	<ul> <li>Work with Internal Stakeholders to ensure all quality issues raised are investigated using root cause analysis tools and actions are monitored and measured for effectiveness and completion.</li> </ul>			
General – Whānuitanga	<ul> <li>Positively contribute to making Farmlands Supply Chain a successful, safe and great place to work. Comply with and commit to relevant policies, procedures and legislation including Standard Operating Procedures</li> </ul>			
	Complete other tasks as reasonably required by your Manager to meet operational objectives			
	Continue to develop personally and professionally by:			
Professional Development –	<ul> <li>Maintaining regular contact with manager to discuss progress and performance, seek feedback and address development areas</li> </ul>			
Whakawhanaketanga	<ul> <li>Engaging with Farmlands performance development process, utilizing systems to record progress and goals</li> </ul>			
	Being a positive supporter and leader of change initiatives			
	Ensuring all training requirements are completed as required			
These may change from tim	e to time to meet operational or other requirements.			
WHAT YOU'LL BRING	- ĀU ĀPITITANGA KI TE TŪRANGA			
Experience - Āu	Tertiary qualifications in process engineering or similar discipline			
tautōhitotanga	Minimum 5 years' experience in managing Quality Assurance systems			
<b>Qualifications</b> –	Relevant industry qualifications/skills including ISO9001 audit capability			
Āu tohu mātauranga	Deep understanding of Lean Manufacturing Principles			
	Rural or agricultural affinity			

Design, implement and manage Quality Assurance processes to ensure we maintain Feedsafe

Proficient computer skills, including Microsoft Office applications Knowledge -• Analytical skills • Āu mōhiotanga Numerical literacy • Strong time management skills. Inspiring, consultative leader who is regularly visible and engages with others to develop Skills -. solutions

Āu pūkenga

•

Farmlands

#### Personal Attributes -

#### Ōu āhuatanga

- Has a clear view of the vision for the business and communicates this in a way that motivates and inspires others to seek higher levels of performance
- Effective interpersonal skills including the ability to collaborate, influence, negotiate, resolve conflicts and effectively coach others to improve engagement and performance
- Ability to influence others and move toward a common vision or goal
- Flexible and adaptable; able to work in ambiguous situations
- Works well under pressure, with a high level of organisational and time management skills
- Prepared to listen to different perspective and engages others to develop solutions
- Demonstrates high levels of energy, determination, tenacity and persistence to achieve outcomes
- An ability to initiate fresh thinking with a view to find and explore new ways to stimulate ideas; effectively leads team through change and promotes a growth mindset
- Quickly and effectively establishes and maintains strong, mutually beneficial and longlasting working relationships
- Team player with the ability to work closely and collaboratively with other leaders
- Embraces change, recognising it is necessary to meet the changing needs of our customers and business
- Able to communicate with passion and conviction
- Integrity and high personal and professional standards
- Champions a Together Stronger approach.

## Addendum:

## **Farmlands Leadership Behaviours**

CREATE	CONNECT	DELIVER	GROW		
CREATE	BUILD	DELIVER	GROW SELF,		
CLARITY	CONNECTIONS	RESULTS	<b>GROW OTHERS</b>		
Understand the bigger picture – you understand our vision, strategy and plans and what's expected on how to deliver this.	Forge connections – you have strong relationships with the people around you, your customers and communities. You create connections outside of your immediate team with those who have an influence or impact on your work. You seek broader perspectives to generate insights and opportunities.	Take people with you – you inspire people through your commitment and enthusiasm to the future of our business. You listen, seek feedback from a range of sources and involve others in your decision making, without compromising pace. You lead by example through consistency and demonstrating the Farmlands Leadership behaviours.	Have a growth mindset – your resilience helps you to be agile, persist through challenges and learn from feedback. You are curious and have flexibility of thought and perspective. You know your strengths and opportunities, actively engage in self- development and take time to reflect and apply learnings.		
Have a plan – you establish a vision and course of action that's aligned to our strategy. You help others connect the dots between our vision and strategy and where they fit in achieving this. You can describe what success looks like and provide a sense of direction for others, even during times of ambiguity.	Create purpose and belonging – you create meaning for your team by uniting them around a common goal. You're authentic and prepared to be vulnerable. You promote diversity and allow others to express themselves and for all voices to be heard equally.	Think and act like an owner – you take responsibility for your performance and delivering to a high standard. You tenaciously pursue the right outcomes and don't confuse activity with results. If you lead people, you set clear expectations for every team member.	<b>Develop capability</b> – you coach others to build capability and achieve their potential. You know your team, their aspirations and support them to learn, grow and take ownership of their development.		
Clarify the 'why' – you make clear how activities and decisions benefit the customer and the co- operative. You provide further context where further buy-in or prioritisation is needed to help overcome resistance.	Take people with you – you inspire people through your energy, commitment to our business and enthusiasm for the future. You listen, seek feedback from a range of sources and involve others in your decision making, without compromising pace. You lead by example through consistency and demonstrating the Farmlands Leadership behaviours.	Insights driven – you understand the commercial aspects of your role and make decisions based on data and insights. You draw from new sources of information to generate ideas, seeking to innovate, disrupt and grow/adapt. You are focused on building a stronger organisation tomorrow than today.	Get out of the way – you empower others by delegating and creating space for them to do their best work, trusting them to deliver and providing support where required. You make it safe for others to try new things and learn from mistakes.		

## HOW THIS SHOWS UP IN EVERYDAY BEHAVIOUR:

### **LEADS SELF**

<ul> <li>Create Clarity: By understanding your role and how it contributes to the bigger picture you will make the right decisions</li> <li>Align with the bigger picture <ul> <li>•</li> <li>work is directly aligned with our vision, strategy and plans.</li> <li>know what's expected and how to deliver.</li> </ul> </li> <li>Have a plan – <ul> <li>have a vision and course of action that's aligned to our strategy.</li> <li>help others understand how they fit in.</li> </ul> </li> <li>Clarify the 'why' – <ul> <li>understand and make it</li> </ul></li></ul>	<ul> <li>Build Connections: You have strong relationships with your team and the people you work alongside to achieve success as a</li> <li>Forge Connections – <ul> <li>create strong relationships with others.</li> </ul> </li> <li>Create purpose and belonging – <ul> <li>you and your team are united around a common goal.</li> <li>promote diversity and allow others to express themselves.</li> </ul> </li> <li>Take people with you – <ul> <li>inspire people through your energy, commitment and enthusiasm</li> </ul> </li> </ul>	<ul> <li>Deliver results: You deliver to the expectations of your role.</li> <li>Create structure – <ul> <li>plan and create structure to get things done.</li> <li>be agile and look to work in new ways.</li> </ul> </li> <li>Enable performance – <ul> <li>take responsibility for your performance and</li> <li>deliver to a high standard.</li> </ul> </li> <li>Think about the business <ul> <li>think and make decisions with a</li> </ul> </li> </ul>	<ul> <li>Adapt and grow:         <ul> <li>being agile and resilient, listening and responding to feedback, and putting in the effort</li> </ul> </li> <li>Apply a growth mindset –         <ul> <li>be agile, persist through challenges and learn from feedback.</li> <li>actively engage in self- development and apply learnings.</li> </ul> </li> <li>Develop capability –         <ul> <li>coach others to build capability and achieve their potential.</li> <li>know and support others to take ownership of their</li> </ul> </li> </ul>
<ul> <li>Understand and make it clear how activities and decisions benefit the customer and the co- operative.</li> </ul>	<ul> <li>consider information from a range of sources in decision making.</li> </ul>	<ul> <li>commercial lens</li> <li>seek new information focused on building a stronger Farmlands.</li> </ul>	<ul> <li>development.</li> <li>Get out of the way –</li> <li>empower others by creating space for them to do their best work.</li> <li>make it safe for others to try new things and learn from mistakes.</li> </ul>
Create Clarity:	Build Connections:	Deliver Results:	Grow yourself, grow
Your role is to operationalise the strategy which means you and your team need to understand it and how to achieve it	This is about the relationships you create with your team and the teams you work closely with.	This is about achieving results through others.	others: Growth is how we make ourselves, our teams and our co-operative better.
Understand the bigger	Forge connections –	Create structure –	Have a growth mindset –
<ul> <li>picture –</li> <li>understand our vision, strategy and plans.</li> <li>know what's expected of you and how you should deliver this.</li> <li>Have a plan –</li> <li>establish a vision and course of action that's aligned to our strategy</li> <li>help others understand their contribution to our vision and strategy.</li> <li>Clarify the 'why' –</li> <li>make it clear how activities and decisions benefit the customer and the co- operative.</li> <li>provide further context where required to overcome resistance.</li> </ul>	<ul> <li>create strong relationships with your team and others who have an influence on your work.</li> <li>Create purpose and belonging –</li> <li>create meaning for your team by uniting them around a common goal.</li> <li>authentic and promote diversity.</li> <li>Take people with you –</li> <li>inspire others through your energy, commitment and enthusiasm.</li> <li>lead by example through consistency and demonstrating the Farmlands Leadership behaviours.</li> </ul>	<ul> <li>plan and create structure to get things done.</li> <li>agile and look to work and lead your team in new ways.</li> <li>Think and act like an owner –</li> <li>take responsibility for your performance and delivering to a high standard</li> <li>set clear expectations for every team member and hold them to account.</li> <li>Insights driven –</li> <li>make decisions with a commercial lens and seek new information to generate ideas.</li> <li>innovate, disrupt and challenge the norm.</li> <li>focus on building a stronger Farmlands.</li> </ul>	<ul> <li>embrace the new and lead with agility</li> <li>actively engage in self- development and apply learnings.</li> <li>Develop capability –</li> <li>coach others to build capability and achieve their potential.</li> <li>know your team and support and empower them to learn, grow and develop.</li> <li>Get out of the way –</li> <li>empower others by delegating and creating space for them to do their best work.</li> <li>make it safe for others to try new things and learn from mistakes.</li> </ul>